



Columbia Threadneedle Investments Investing smarter in the world you want

Our foundation supports your future

Four essential cornerstones inform our investment solutions



We are globally connected



We are intense about research



We have a responsible ethos



We focus on continuous improvement

Business at a glance¹



US\$652 billion

Assets under management



650+

Investment professionals



17

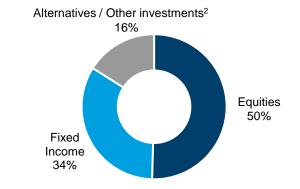
Countries



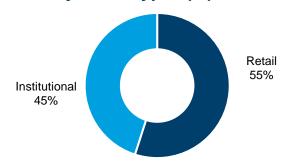
200+

Research analysts

AUM by asset class¹ (%)



AUM by client type¹ (%)



Source: Columbia Threadneedle Investments, as of March 2024, unless stated otherwise.

^{1.} As of 31 March 2024. Information is for all entities in the Columbia and Threadneedle group of companies. Total investment professionals includes additional professionals integral to the investment process including multi asset/alternatives, economists, client portfolio managers, and investment risk professionals. AUM includes externally managed funds under administration as well as all assets managed on a discretionary or non-discretionary basis by the entities in the Columbia and Threadneedle group of companies, as of 31 March 2024.

^{2.} The Alternatives AUM as of 31 March 2024 was \$33.0bn and represented approx. 5% of the total AUM of Columbia Threadneedle Investments.



Columbia Threadneedle Alternatives

A dynamic proposition built on several decades of expertise, close relationships, and a broad global perspective that can look far and wide for the real opportunities, and connect you to them

\$33.0bn AUM¹

30+years of experience

6 specialist teams

locations

157+ investment professionals

Real Estate

\$25.4bn AUM¹

125+ investment professionals

Operating from: 1986

Award-winning real estate manager, investing in direct real estate, public real estate equity; public and private real estate debt investments

Investment offices in US, UK, Germany and France

CLO / Banks Loans

\$2.5bn AUM

3 investment professionals

Operating from: 2000

Offering access to a diverse pool of noninvestment grade corporate debt with stable cash flows and defensible asset values through economic cycles

Hedge Funds

\$2.4bn AUM

12 investment professionals

Operating from: 1992

A long/short tech strategy managed by a Silicon Valley-based technology investment team²

Value-tech orientation drives focus, differentiation and investing discipline

Private Equity

\$1.4bn AUM

8 investment professionals

Operating from: 1992 Investing globally with a focus on Europe and North America across

mid-market and prime³ managers, secondaries and co-investment opportunities

Liquid Alternatives

\$0.3bn AUM

3 investment professionals

Commodities: offering actively managed long and short strategies that invest in global commodity markets

Infrastructure

\$0.3bn AUM

6 investment professionals

Operating from: 2019

Targeting European midmarket sustainable infrastructure opportunities

Source: Columbia Threadneedle Investments. As of 31 March 2024. Product and vehicle availability varies by jurisdiction and investor type. Certain strategies are offered by affiliates. Subject to the negotiations of an Investment Management Agreement, segregated accounts / mandates are available. Any discrepancies are due to rounding.

^{1.} Real Estate Debt investments managed by the Columbia Threadneedle teams based in the US and the investment professionals associated with those investments are not included in the Alternatives AUM and staff numbers presented above. Additionally, the Global Absolute Return Strategy of \$1.2bn managed by Pyrford International, an UK based investment management firm and a wholly owned subsidiary of Columbia Threadneedle Investments, and Pyrofrd's investment professionals related to the strategy are not included in the Alternatives AUM and staff numbers presented above. For transparency, the Alternatives AUM stated above includes \$0.6mn of 'Other Alternative investments' which cannot be listed separately as they cannot be attributed to the individual teams shown above.

^{2.} The strategy is managed by Seligman Investments which forms part of Columbia Threadneedle Investments.

^{3.} Defined as experienced and motivated private equity managers raising fund I, II or III.



Global Real Estate

Local experts, connected globally

Based in Europe and the US, our real estate teams share local insights to offer a global perspective. Our deep knowledge of local markets allows us to unearth opportunities not all managers can access.

Direct Real

Estate



US: Lionstone Investments



36 investment professionals

Global Real Estate €23.5bn AUM Offices in 4 cities 125+ Investment Professionals

Public Real Estate Equity

Odenotes Direct Real Estate investment team office location



Europe



79 investment professionals

Source: Columbia Threadneedle Investments. As of 31 March 2024. Product and vehicle availability varies by jurisdiction and investor type. Certain strategies are offered by affiliates. Subject to the negotiations of an Investment Management Agreement, segregated accounts/ mandates are available. Any discrepancies are due to rounding.



Global Real Estate: defining strengths

We have a strong reputation for successful local implementation across our real estate strategies, adding value to the properties we manage and tailoring solutions through portfolio construction. A connected, global perspective helps bring our teams' insights together, to turn local information into forward-looking investment decisions.



Experienced, dynamic, responsible

We have been managing real estate for 30+ years, and our highly experienced teams maintain strong relationships with investors, shareholders, industry contacts and occupiers.

We use macro thematic trends and local expertise of real estate fundamentals to deliver positive financial, environmental and social outcomes, combining an entrepreneurial approach with sophisticated, structured, institutional practices.



Active investment and asset management

We do not just own assets, we actively add-value. Columbia Threadneedle has developed a reputation and track record for adding value to the properties we own manage. We continually review our processes, future themes, opportunities and assets to generate value.



Collaborative high conviction thematic philosophy

Our real estate teams based across Europe and the US offer a global platform for clients. We take a collective, strategic view to determine the functional relevance of each market sector, and seek to align our strategies to those sectors and thematics which we consider to have the greatest forwardlooking performance potential.



Deep local expertise to implement in key markets

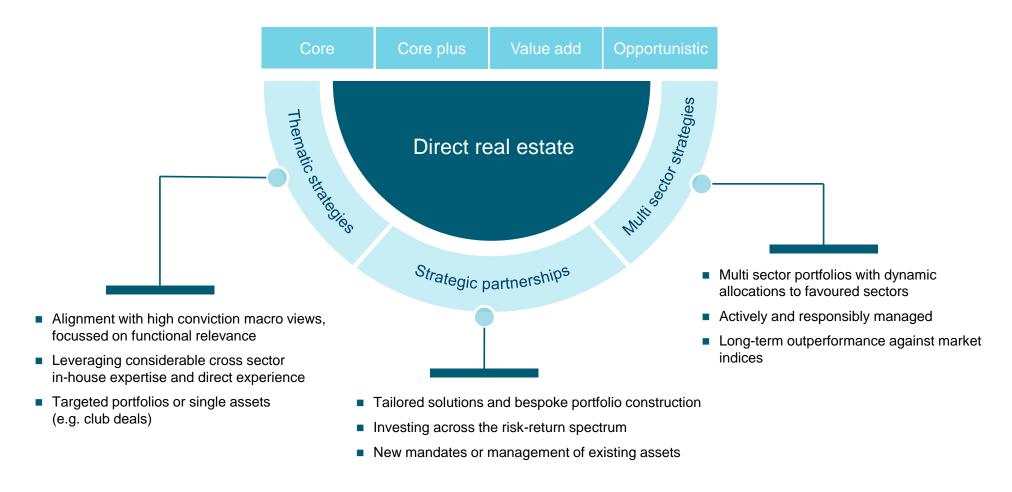
Our teams use their deep knowledge of local markets and a network of connections to unearth opportunities not all managers can access. Based on our global macro views, we conduct forensic asset by asset due diligence to stock select opportunities we believe have the greatest performance potential.

Source: Columbia Threadneedle Investments, as of May 2024.



Global Direct Real Estate

Extensive capabilities to suit all client requirements



Source: Columbia Threadneedle Investments, as of May 2024. Product and vehicle availability varies by jurisdiction and investor type. Certain strategies are offered by affiliates. Subject to the negotiations of an Investment Management Agreement, segregated accounts/ mandates are available.



European Direct Real Estate Deep local expertise in key markets

We are an experienced, dynamic and responsible manager of real estate in Europe, active across the full risk / return spectrum of the market, focused on delivering strong, consistent returns for clients.

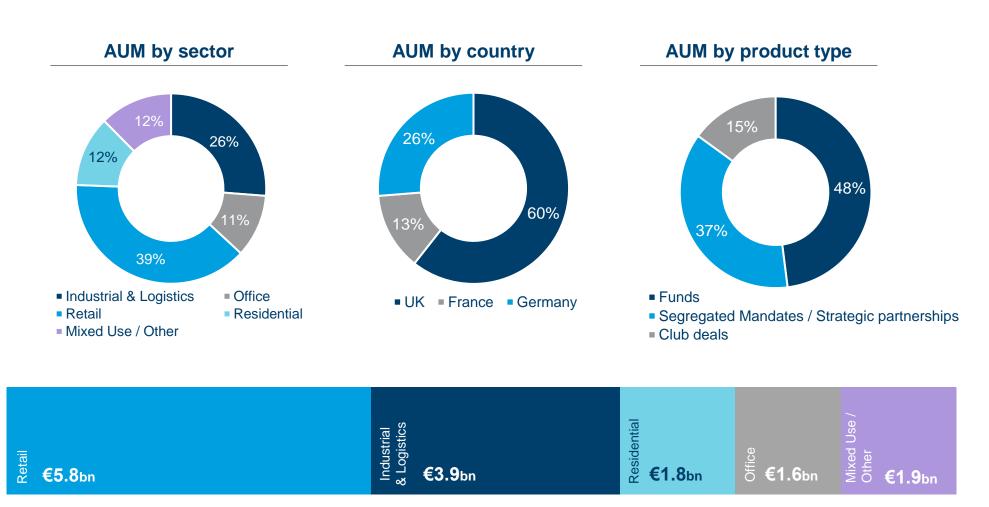
Investment offices in London, Munich and Paris enable us to invest across sectors in all core European markets €15.5_{bn} 13,000+ 952 79 Assets under **Properties** Tenancies Investment Management professionals Managing assets and occupiers at scale provides significant direct experience, which offers valuable insight on market dynamics



Source: Columbia Threadneedle Investments, as of 31 March 2024. The AUM in EUR terms €15.5bn. Columbia Threadneedle Investments is the brand name of the Columbia and Threadneedle group of companies, which is reflected in the above statistics.



Investment expertise across sectors



Source: Columbia Threadneedle Investments, as of 31 March 2024. Product and vehicle availability varies by jurisdiction and investor type. Certain strategies are offered by affiliates. Subject to the negotiations of an Investment Management Agreement, segregated accounts/ mandates are available. Any discrepancies are due to rounding.



Global real estate perspectives

Key influencing factors underpinning performance potential

Demographics



- Changing trends in living and consumption habits
- Altering population structures with ageing societies and more mobile younger generations
- Governmental policy response creates

Digitalisation



- Technological advances have the potential to disrupt, and accelerate growth
- Demand for data and knowledge to increase
- Changes to how we occupy space with increased risk of physical asset obsolescence

Realignment



- Reorganisation of supply chains as geopolitical tensions cause disruption
- Supply chain resilience and diversification along with policy response will directly impact logistics networks

Decarbonisation



- Regulatory and economic imperatives for proactive direct intervention on the built environment, embracing renewable energy sources
- Environmental and Social factors will influence investor and occupier decisions

Investment implications

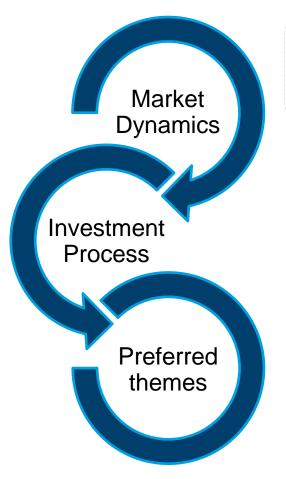
- Value concentration: premium derived from functionally relevant buildings which deliver against occupational requirements and corporate agendas
- Investment strategies driven by clear, thematic, sector allocations, and dynamic tactical implementation to monetise structural trends
- Opportunity for active managers to reposition out-of-favour assets to align to peak capital demand (e.g. 'grey to green' refurbishment)

Source: Columbia Threadneedle Investments, as May 2024. Opinions, estimates, forecasts, projections and statements of financial market trends are based on market conditions at the date of the publication, constitute our judgment and are subject to change without notice. There can be no guarantee they will be met. Provided for information only, not to be construed as investment recommendation or advice. Investments involve risks, not all investment ideas are suitable for all investors.



Preferred themes informed by local expertise

High conviction dynamic thematic allocation



ESG Knowledge Power Engineering Development Education economy Sustainable Obsolescence **HOSPITALITY** Fnd of From niche to Tourism demand **LOGISTICS** Growing traditional institutional 'Retail Emerging Repricing Supply Labour OFFICE shopping Convenience bashina' market **Planning** Institutional Retail **RETAIL** Growing E-commerce RESIDENTIAL allocations Operational Perf. NOI Sustainability Pricina

Global reach and local expertise

We think *collaboratively and strategically* to analyse the impact of global trends on the functional relevance of local investment opportunities

Logistics

Favour modern, power-rich estates and mid box logistics along arterial routes and infrastructure nodes

Retail

Favour UK Retail Parks with green energy and luxury high streets in European tourist destinations

Residentia

Favour single and multi-family private rented sector, and PBSA in top tier cities. Increasing opportunities in senior living

Office

Selectively favour buildings with strong accessibility and amenity, and with repositioning upside

Source: Columbia Threadneedle Investments, as of May 2024.



Responsible Investment

'Active' provides the best potential for positive 'Outcomes'

Our **responsible business vision** in real estate is based on a sustainability framework which encompasses several **key principles**.



Environmental

Tackling the environmental deficit

- Energy efficiency
- Carbon management
- Net zero plans
- Climate resilience
- Biodiversity



Social

Having purpose and value

- Place-based assessments
- Community benefits
- Social well-being
- Value chain



Governance

Working with integrity and rigour

- Committee structure
- Control gateways
- Individual responsibilities
- Third party verification
- Independent audit

We are seeing that for properties to remain relevant to occupiers and investors, they need to deliver best in class sustainability credentials.



Investment team



Stewart Bennett Global Head of Alternatives

30 years' industry experience



Joseph Vullo Head of European Real Estate

28 years' industry experience



Iris Schöberl Head of Real Estate, Germany

41 years' industry experience



lan Kelley
Head of Real Estate,
France, Benelux & Southern
Europe

25 years' industry experience

MUNICH

29 Investment professionals

LONDON

38 Investment professionals

PARIS

12 Investment professionals

Source: Columbia Threadneedle Investments. As of March 2024. For illustrative purposes only, subject to change.





Industrial & logistics expertise and track record

Industrial & logistics: Key statistics

AUM: €3.9bn

Assets: 290+

Investment themes:

- Demographic tailwinds still favour logistics, leading to sustained low vacancy and high levels of rental growth, compared to historic average
- Development and refurbishment presents high return opportunities to monetise favourable trends



- Year of construction 2023
- Demolition of obsolete buildings and redevelopment of two unit 103,000 sq. ft. scheme, total cost c£10M+
- EPC "A", BREEAM "Excellent" and net zero carbon in operation



- Acquired as part of portfolio in 2020
- Premier logistics location <20 minutes from the London Orbital M25 motorway
- Planning consent secured to develop 2.1M sq. ft. new build logistics units



- Acquired 2020
- Gross leasable area 12,862 sqm
- The opportunity was sourced off-market via a developer with whom we hold a long-term relationship.



Retail expertise and track record

Retail: Key statistics

AUM: €5.8bn

Assets: 290+

Investment themes:

- In the UK: Out of town retail parks benefit from <4% vacancy, modest rental growth, and green energy revenue potential
- In the EU: Overperforming tourism, hospitality and luxury goods in European capital cities enables capture of rental growth



- Gross leasable area 191,063 sq ft
- Locally dominant warehouse park let to a complimentary mix of value and food occupiers at rebased rental levels
- Acquired as part of c£120M portfolio in 2021



- Gross leasable area 1,873 sqm
- Acquisition date December 2014
- Located on the main shopping street in Hamburg with high visibility and excellent access to public transport



- Gross leasable area 5,705 sqm
- Acquisition date December 2020
- Tenants Retail 3 I Office 6



Residential expertise and track record

Residential: Key statistics

AUM: €1.8bn

Assets: 80+

Investment themes:

- In the UK: PBSA continues to deliver strong growth in top tier cities. Single and Multi-family development addressing structural undersupply
- In the EU: Emerging demand for build-to-rent serviced residential. Considering portfolio opportunities with integrated operations



- Year of construction completion 2024
- Regeneration of brownfield site to create 258 city centre residential units
- Targeting EPC "A/B" and HQM "Very Good"
- Indicative stabilised value circa £45M



- Year of refurbishment 2024
- 113 PBSA studio flats (rated EPC "B")
- City centre location close to local amenity
- Indicative stabilised value circa £12M



- Gross leasable area 15,920 sqm
- Acquisition date March 2017
- No. of units 160
- Most exclusive property on site with unobstructed views of the famous concert hall (Elbphilharmonie) and the harbour



Office expertise and track record

Offices: Key statistics

AUM: €1.6bn

Assets: 120+

Investment themes:

- Highly selective acquisition rationale focussed on strongest commercial centres offering good accessibility and amenity
- Differential between 'prime' and 'secondary' rental and yield pricing creates opportunity for active managers to reposition standing assets



- Year of refurbishment 2022
- Comprehensive refurbishment of 25,000 sq. ft. office building – total cost c£3M+
- EPC "A", Air Rated "Gold", Wired Score "Silver"



- Gross leasable area 9,000 sqm
- Acquisition date November 2023
- Tenants 7



- Gross leasable area 8,251 sqm
- Acquisition date May 2019
- Tenants 3



Current strategies open to investment¹

Diversified / multi sector

Funds

Unlisted open-ended

Trusts

Listed closed-ended

- Strategies offer high and sustainable income returns
- Dynamic weighting to vibrant sub-markets
- Assets are actively and responsibly managed to deliver positive financial, environmental and social outcomes
- Typically target smaller lot sizes which typically offer diversification and liquidity benefits, and less pricing tension

Thematic / single sector

Residential

Demographics drive rental growth

- Strategies aim to deliver long term income growth by capitalising on favourable demographic trends
- Strategies focus on the private rented sector, meeting demand for institutional quality, professionally managed homes

Retail

Active asset enhancement

- Strategy² targets prime high street assets within top tier European cities that are underpinned by strong investment fundamentals
- Strategy captures demand from premium retail and leisure brands









Source: Columbia Threadneedle Investments, as of May 2024. For illustrative purposes. There is no guarantee that investment objectives or return expectations will be met.

1. The real estate strategies shown above represent our flagship real estate strategies which are available for investment in a fund format but they do not represent the full product range of European real estate solutions available at Columbia Threadneedle. Product and vehicle availability varies by jurisdiction and investor type. Certain strategies are offered by affiliates. Subject to the negotiations of an Investment Management Agreement, segregated accounts/ mandates are available.

2. Continental Europe only.

Investment risks



The value of investments and income derived from them can go down as well as up as a result of market or currency movements and investors may get back less than the original amount invested.

The value of directly held property will reflect the valuations determined by professional independent valuers. Such valuations are the opinion of valuers at a particular point in time and are likely to be revised. Property and property-related assets can sometimes be illiquid. Significant or persistent redemptions may require the manager to sell properties to obtain the necessary liquid assets at a lower market value.

Estimates and forecasts are provided for illustrative purposes only; they are not a guarantee of future performance and should not be relied upon for any investment decisions. Estimates are based on assumptions and subject to change without notice.

The decision to invest in an investment strategy should also take into account all the characteristics, objectives and risks of the strategy as described in the relevant product documentation.

Investors should consider their own personal circumstances and seek additional advice from their financial adviser or other professional adviser as to possible tax financial, legal, tax and accounting which they might encounter under the laws of the countries of their citizenship, residence, or domicile and which might be relevant to the subscription, holding, withdrawal, or disposal of units in the funds

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The value of directly-held property reflects the opinion of valuers and is reviewed periodically. These assets can also be illiquid and significant or persistent redemptions may require the manager to sell properties at a lower market value adversely affecting the value of your investment.

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